



Nathan Woodworth, President and CEO
James E. Wagner Cultivation Ltd.
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Re: James E. Wagner Cultivation expansion facility, JWC 2

Ball Construction has been a key partner in establishing the footprint of our Corporation since 2015. Over the years, the Ball Construction team has completed a range of construction projects for us, most recently the retro-fit of JWC's expansion facility, JWC 2, located in the former Lear Manufacturing building. Few construction projects are built without running into challenges; the completion of this project on budget is a testament to Ball Construction's pro-active response, commitment to detail, and conscientious attitude.

We kicked off the operational expansion project in December 2017. Now completed, this project has allowed us to make the second phase of our four-phase buildout of JWC2 fully operational. For phase 2, at total of 99,000 square feet has now been completed, licensed, and is fully operational, with the capacity to produce 9,500 kilograms of cannabis on an annual basis.

Unlike the Corporation's existing flowering room floor plan employed in the Pre-Phase 2 space (the "Phase 1 Space"), which consists of 8 flowering rooms, the new Phase 2 area features 2 flowering rooms in total, each of which is roughly 4 times larger in size than each of the existing flowering rooms.

While the total size of the new Phase 2 area is comparable to the Phase 1 Space, JWC expects this modified division of space has the potential to maximize yields without sacrificing operational integrity, as well as increase the total amount of usable floor space. Looking forward to full-scale, JWC2 will measure 345,000 square feet.

Retro-fitting the building that played such an important role in the development of our community is a perfect fit for JWC. We're looking forward to revitalizing the space and bring back jobs. Ball Construction's collaboration is a key element of our success. Their attitude is one of ingenuity and creativity. Consistently looking forward and resolving challenges before they happen, showcasing their experience and professionalism.

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